

Moderator:



Robert I. Grossman, MD, Chief Executive Officer of NYU Langone Health and Dean of NYU Grossman School of Medicine.

Nationally recognized as a top healthcare executive, Dr. Grossman leads one of the largest health systems in the Northeast—employing more than 52,000 people, including over 12,000 clinicians, stretching across 6 inpatient facilities and over 320 locations throughout the New York City region and in Florida. His visionary leadership has transformed NYU Langone into one of the best academic medical centers in the United States, as evaluated annually by independent organizations such as Vizient Inc., the Leapfrog Group, U.S. News & World Report (Best Hospitals), and the Centers for Medicare & Medicaid Services. NYU Langone Health has been ranked the No. 1 comprehensive academic medical center for quality care in the United States for three years in a row by Vizient Inc.

Innovation has been a hallmark of Dr. Grossman's leadership of NYU Langone and NYU Grossman School of Medicine since his tenure began in 2007. This includes establishing an accelerated three-year MD pathway for select medical students—making NYU Grossman School of Medicine the first nationally ranked medical school to enable medical students to graduate in three years—and implementing full-tuition scholarships for medical students. For his achievements as dean, the school was named after him in 2019.

Dr. Grossman was the driving force behind the creation of NYU Grossman Long Island School of Medicine—a partnership between NYU and NYU Langone—the only medical school in the U.S. that offers a three-year MD degree focused on primary care and

full-tuition scholarships. In July 2023, the school was renamed in honor of Dr. Grossman's leadership. Each of these groundbreaking initiatives was fueled by Dr. Grossman's collaborations with the Board of Trustees and institutional leadership to increase NYU Langone's revenue from \$2 billion in 2007 to more than \$14.2 billion in 2024, including more than \$5 billion in philanthropy since 2007. NYU Langone is one of the highest-funded health systems for research in the U.S., with \$1.1 billion in active NIH awards.

Early in his tenure, Dr. Grossman launched a decade-long Campus Transformation Plan, an infrastructure modernization program that has expanded NYU Langone's footprint to more than 14 million square feet of clinical, educational, and research space across its campuses throughout Manhattan, Brooklyn, and Long Island. Among its capstone projects were the Science Building, NYU Langone's largest research facility; Helen L. and Martin S. Kimmel Pavilion, the only inpatient facility in New York City with exclusively private rooms; Hassenfeld Children's Hospital at NYU Langone, the city's first new children's hospital in many years; and an Energy Building that meets 70 percent of the power needs of NYU Langone's midtown campus.

Under Dr. Grossman's leadership, Perlmutter Cancer Center achieved the status of a Comprehensive Cancer Center from the National Cancer Institute, part of the NIH. He also propelled NYU Langone's unprecedented growth into Brooklyn and Long Island, forging hospital affiliations that created NYU Langone Hospital—Brooklyn and NYU Langone Hospital—Long Island, now two of the highest rated hospitals for quality and safety in the nation. Most recently, NYU Langone affiliated with Long Island Community Hospital, creating a clinically integrated healthcare network between the two organizations.

In 2018, Dr. Grossman—together with Kenneth G. Langone, chairman of NYU Langone's Board of Trustees—was named to Time magazine's inaugural Health Care 50 list of the 50 most influential healthcare leaders who changed the state of healthcare in America. Dr. Grossman's transformative leadership, including his steely piloting of the institution as it recovered from the devastation of Superstorm Sandy, was chronicled in William A. Haseltine's book *World Class: A Story of Adversity, Transformation, and Success at NYU Langone Health*.

A prolific and highly respected scientist, Dr. Grossman was awarded the Javits Neuroscience Investigator Award by the NIH in 1999 for his work on multiple sclerosis. He was a member (1995–2000) and chairman (1997–2000) of the Diagnostic Radiology Study Section at the NIH, was appointed to the NIH's National Advisory Council for Biomedical Imaging and Bioengineering (2003–2007), and, in 2004, became the first recipient of the Outstanding Contributions in Research Award, given annually by the Foundation of the American Society of Neuroradiology in recognition of lifelong accomplishment and consistent excellence in clinical neuroscience.

Dr. Grossman is a passionate educator and widely published scholar. He has trained more than 100 fellows, many of whom occupy prominent positions worldwide, and has authored 340 publications and 5 books, including *Neuroradiology: The Requisites*. In 2024, Dr. Grossman penned an op-ed published in the *Wall Street Journal* encouraging the Liaison

Committee on Medical Education to review the way medical schools are evaluated and accredited.

Dr. Grossman received his bachelor's degree in biology from Tulane University and his medical degree from the University of Pennsylvania, where he was elected to Alpha Omega Alpha. He completed his internship at Beth Israel Hospital in Boston, two years of a neurosurgery residency at the University of Pennsylvania, a radiology residency at the University of Pennsylvania, and a two-year fellowship in neuroradiology at Massachusetts General Hospital. Dr. Grossman is board-certified in radiology and neuroradiology.

Dr. Grossman joined NYU Langone in 2001 as the Louis Marx Professor of Radiology; chair of the Department of Radiology; and professor of neurology, neurosurgery, and physiology and neuroscience. In his previous position at the Hospital of the University of Pennsylvania, he was a professor of radiology, neurosurgery, and neurology; chief of neuroradiology; and associate chairman of radiology.

Panelists:



Beth Oliver, Chief Nurse Executive, Senior Vice President, Cardiac Services, Mount Sinai Health System, Edgar M. Cullman, Sr. Chair Department of Nursing, Icahn School of Medicine at Mount Sinai

Recognized as one of Modern Healthcare's 50 Most Influential Clinical Executives in 2024, Beth Oliver, DNP, RN, FAAN, has a proven track record as a transformational leader in health care for more than 30 years. As the Senior Vice President of Cardiac Services and the Chief Nurse Executive for the Mount Sinai Health System, one of the largest in New York City, including hospitals and extensive community-based services, she has been instrumental in developing inter-professional care models that prioritize evidence-based, patient-centered care with seamless transitions between health care sites and their affiliated communities.

In collaboration with executive leadership and the site Chief Nursing Officers, she participates in and informs the organization's strategic plan—setting annual and long-term performance goals—and aligns the Health System's nursing excellence to advance the achievement of strategic goals, optimize clinical outcomes, enhance employee engagement, and promote a best-in-class patient experience.

With a commitment to excellence and innovation, Dr. Oliver continues to drive initiatives that strengthen both the organization and the communities it serves. It is a testament to her leadership that Dr. Oliver has led teams to achieve several prestigious nursing recognitions, including the consistent earning of Beacon Awards by nursing units across the Health System, recognizing hospital units that employ evidence-based practices to improve patient and family outcomes and exemplify excellence professional practice, patient care, and outcomes.

Dr. Oliver was the first nurse appointed to the President of the American Heart Association's Board of Directors in New York City, and she has leveraged this past role to provide access for patients and the community to outreach programs related to cardiovascular health, demonstrating improved health outcomes within and beyond the hospital setting. This important work was scaled across New York City and beyond through curriculum development and policy changes.

Dr. Oliver received her MS from Columbia University and her DNP from Case Western Reserve University. She was included among Becker's nationwide 66 CNOs to know in 2022, recognized for leading clinical teams through the pandemic. In 2022, she was inducted into the American Academy of Nursing, in recognition of her substantial and sustained impact on health and health care outcomes spanning health care systems and extended communities. In 2023, her appointment to the New York Academy of Medicine Board of Trustees underscored her impact in this important work and further solidifies her influence and leadership in shaping health care policies and practices at a broader level. Dr. Oliver continues to disseminate her work in peer-reviewed journals, national conferences, and expert panels, sharing best practices and driving innovation in health care delivery at national levels. Her contributions have not only enhanced the quality and safety of care for patients but also contributed to the professional development of nurses and the overall reputation of the Mount Sinai Health System.



Michael J. Fosina, MPH, FACHE, President and COO, Calvary Hospital

Michael J. Fosina, MPH, FACHE, is a senior healthcare executive with over 30 years of experience leading organizations through periods of major growth and development. He is an accomplished, high-in-demand national and international speaker. In 2022 he was recipient of the American College of Healthcare Executive's Gold medal, the highest honor bestowed upon healthcare executives. He is also a recipient of the Award of Distinction from the Healthcare Leaders of New York.

A Fellow of the American College of Healthcare Executives (ACHE) and a board-certified healthcare manager, Michael is also a Fellow of the New York Academy of Medicine. He was a Congressional Fellow and Health and Aging Policy Fellow during the Obama administration.

As President of NewYork-Presbyterian Lawrence Hospital, Michael modified patient care and operations after the first known COVID-positive patient in New York was admitted to his hospital, in February 2020. At the request of the Governor, he attended Andrew Cuomo's first COVID press conference in early March. That same year Michael also chaired the ACHE, leading the organization through a dramatic transformation which ensured timely information about the growing pandemic was communicated effectively.

Michael is also past President of Lawrence Homecare, Jansen Hospice, and The Bereavement Center of Westchester as well as a former senior vice president of

NewYork-Presbyterian/ Lower Manhattan Hospital. His tenure at NYP, dating back to 1985, includes roles as director of Allen Hospital and director of integration and accreditation for the newly merged New York-Presbyterian Hospital.

Michael is active on many professional, educational, healthcare, and community boards. He maintains a close association with his alma maters, the University of Delaware and the Columbia University School of Public Health, where he received his undergraduate and master's degree respectively. He has been named one of Westchester's Power 100 numerous times by City & State New York.



Berthe Erisnor, MBA, Chief Administrative Officer, Yale School of Medicine

Berthe Erisnor is a seasoned healthcare executive with over two decades of experience in both Academic and Integrated Health Systems. She is known to be a visionary and a transformational leader. Berthe is currently a Chief Administrative Officer for the Aligned Clinician Enterprise (ACE) at Yale. In her role within ACE she works across Yale Medicine and Yale New Haven Health's Northeast Medical Group to lead strategic initiatives to facilitate growth and enhance quality, service, and access for patients. She has oversight over management and administrative functions for ACE and its management services organizations.

Prior to joining Yale, Berthe served as the Vice President for Ambulatory Services at Mount Sinai Morningside (MSM). Where she was responsible for leading and managing ambulatory operations and physician services across MSM's campus. She has a rich history of being part of the Mount Sinai family having also held different leadership roles throughout the health system during the earlier part of her career. Berthe has also worked at Northwell Health System's corporate headquarters in two key executive roles. Northwell is currently New York's largest health care provider.

Over the course of her career Berthe has had a track record of notable accomplishments in ambulatory operations, strategic program development, and change management. She is a thought leader who possesses excellent analytical skills and an innate knack for improving operational performance and advancing cultural transformation.

Berthe has an undergraduate degree in Managerial Economics and Japanese and holds a Master's in Business Administration. She is a long standing member of a number of notable healthcare professional organizations like the American College of Healthcare Executives (ACHE) and the Medical Group Management Association (MGMA), to name a few.